

**Report of the Directors and
Unaudited Financial Statements for the Year Ended 31 March 2026
for
Ludlow 21**

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for the Year Ended 31 March 2026**

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Ludlow 21

**Company Information
for the Year Ended 31 March 2026**

DIRECTORS:

Ms K Holroyd
Rev Dr J Daniels
C Deaves
Ms D L Lyle
Ms L A Dockerty

SECRETARY:

Ms M Blackmore

REGISTERED OFFICE:

Ludlow Mascall Centre
Lower Galdeford
Ludlow
Shropshire
SY8 1RZ

REGISTERED NUMBER:

05903170 (England and Wales)

ACCOUNTANTS:

dhjh Tenbury Wells LLP
Chartered Certified Accountants
81 Teme Street
Tenbury Wells
WR15 8AE

**Report of the Directors
for the Year Ended 31 March 2026**

The directors present their report with the financial statements of the company for the year ended 31 March 2026.

DIRECTORS

The directors shown below have held office during the whole of the period from 1 April 2025 to the date of this report.

Ms K Holroyd
Rev Dr J Daniels
C Deaves
Ms D L Lyle
Ms L A Dockerty

This report has been prepared in accordance with the provisions of Part 15 of the Companies Act 2006 relating to small companies.

ON BEHALF OF THE BOARD:

Ms M Blackmore - Secretary

6 July 2026

**Statement of Income and
Retained Earnings
for the Year Ended 31 March 2026**

	2026		2025	
	£	£	£	£
TURNOVER		2,618		2,650
Cost of sales		1,574		866
		<u>1,044</u>		<u>1,784</u>
GROSS SURPLUS		1,044		1,784
Administrative expenses		931		1,320
		<u>113</u>		<u>464</u>
OPERATING SURPLUS		113		464
Income from fixed asset investments	39		52	
Interest receivable and similar income	19		26	
	<u>58</u>		<u>78</u>	
SURPLUS BEFORE TAXATION		171		542
Tax on surplus		4		5
		<u>167</u>		<u>537</u>
SURPLUS FOR THE FINANCIAL YEAR		167		537
Development reserve account at beginning of year		5,767		5,230
		<u>5,934</u>		<u>5,767</u>
DEVELOPMENT RESERVE ACCOUNT AT END OF YEAR		<u><u>5,934</u></u>		<u><u>5,767</u></u>

Balance Sheet
31 March 2026

	Notes	2026 £	2025 £
FIXED ASSETS			
Investments	4	1,721	1,721
CURRENT ASSETS			
Debtors	5	-	132
Cash at bank		9,528	9,213
		<u>9,528</u>	<u>9,345</u>
CREDITORS			
Amounts falling due within one year	6	315	299
		<u>315</u>	<u>299</u>
NET CURRENT ASSETS		9,213	9,046
TOTAL ASSETS LESS CURRENT LIABILITIES		<u>10,934</u>	<u>10,767</u>
RESERVES			
Contingency reserve account	7	5,000	5,000
Development Reserve Account	7	5,934	5,767
		<u>10,934</u>	<u>10,767</u>

The company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 March 2026.

The members have not required the company to obtain an audit of its financial statements for the year ended 31 March 2026 in accordance with Section 476 of the Companies Act 2006.

The directors acknowledge their responsibilities for:

- ensuring that the company keeps accounting records which comply with Sections 386 and 387 of the Companies Act 2006 and
- preparing financial statements which give a true and fair view of the state of affairs of the company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the company.

The financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

The financial statements were approved by the Board of Directors and authorised for issue on 6 July 2026 and were signed on its behalf by:

Ms L A Dockerty - Director

Rev Dr J Daniels - Director

**Notes to the Financial Statements
for the Year Ended 31 March 2026**

1. STATUTORY INFORMATION

Ludlow 21 is a private company, limited by guarantee, registered in England and Wales. The company's registered number and registered office address can be found on the Company Information page.

2. ACCOUNTING POLICIES

Basis of preparing the financial statements

These financial statements have been prepared in accordance with Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" including the provisions of Section 1A "Small Entities" and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Turnover

Turnover represents the Income and grants received from all the organised events during the year. The Company is not VAT registered and therefore there are no VAT implications on turnover.

Taxation

Taxation for the year comprises current and deferred tax. Tax is recognised in the Statement of Income and Retained Earnings, except to the extent that it relates to items recognised in other comprehensive income or directly in equity.

Current or deferred taxation assets and liabilities are not discounted.

Current tax is recognised at the amount of tax payable using the tax rates and laws that have been enacted or substantively enacted by the balance sheet date.

Deferred tax

Deferred tax is recognised in respect of all timing differences that have originated but not reversed at the balance sheet date.

Timing differences arise from the inclusion of income and expenses in tax assessments in periods different from those in which they are recognised in financial statements. Deferred tax is measured using tax rates and laws that have been enacted or substantively enacted by the year end and that are expected to apply to the reversal of the timing difference.

Unrelieved tax losses and other deferred tax assets are recognised only to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits.

3. EMPLOYEES AND DIRECTORS

The average number of employees during the year was 5 (2025 - 5).

4. FIXED ASSET INVESTMENTS

	2026	2025
	£	£
Shares in Café Direct	500	500
Shares in Fordhall Farm	50	50
Shares in Ludlow Hydro Scheme	421	421
Shares in Leominster Solar Cooperative	250	250
Shares in Neen Sollars Community Hydro Cooperative	250	250
Shares in Babbinswood Farm	250	250
	<u>1,721</u>	<u>1,721</u>

5. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2026	2025
	£	£
Other debtors	-	132
	<u>-</u>	<u>132</u>

Notes to the Financial Statements - continued
for the Year Ended 31 March 2026

6. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2026	2025
	£	£
Tax	3	5
Accrued expenses	312	294
	<u>315</u>	<u>299</u>

7. RESERVES

	Development Reserve Account £	Contingency reserve account £	Totals £
At 1 April 2025	5,767	5,000	10,767
Surplus for the year	167		167
	<u>5,934</u>	<u>5,000</u>	<u>10,934</u>
At 31 March 2026			

Ludlow 21

**Report of the Accountants to the Directors of
Ludlow 21**

As described on the Balance Sheet you are responsible for the preparation of the financial statements for the year ended 31 March 2026 set out on pages three to six and you consider that the company is exempt from an audit.

In accordance with your instructions, we have compiled these unaudited financial statements in order to assist you to fulfil your statutory responsibilities, from the accounting records and information and explanations supplied to us.

dhjh Tenbury Wells LLP
Chartered Certified Accountants
81 Teme Street
Tenbury Wells
WR15 8AE

8 July 2026

Ludlow 21 (Registered number: 05903170)

**Detailed Income and Expenditure Account
for the Year Ended 31 March 2026**

	2026		2025	
	£	£	£	£
Turnover				
Green Festival Income	1,700		1,810	
Administrative Income	878		840	
Donations and sponsorship	40		-	
	<u> </u>	2,618	<u> </u>	2,650
Cost of sales				
Green Festival Costs		1,574		866
		<u> </u>		<u> </u>
GROSS SURPLUS		1,044		1,784
Other income				
Other fixed asset invest - FII	39		52	
Deposit account interest	19		26	
	<u> </u>	58	<u> </u>	78
		<u> </u>		<u> </u>
		1,102		1,862
Expenditure				
Insurance	265		291	
Administration Costs	81		81	
Bus Timetable	-		215	
Advertising	230		407	
Sundry expenses	45		28	
Accountancy	310		293	
Donations & sponsorship	-		5	
	<u> </u>	931	<u> </u>	1,320
		<u> </u>		<u> </u>
NET SURPLUS		171		542
		<u> </u>		<u> </u>